

Assurance Map

Cluster – Early Intervention and Community Empowerment

| <p align="center">First Line of Defence (Do-ers)</p> | <p align="center">Second Line of Defence (Helpers)</p> | <p align="center">Third Line of Defence (Checkers)</p> |
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| <ul style="list-style-type: none"> • Staff training and development • Operational procedures and guidance documentation | <ul style="list-style-type: none"> • Policy Documentation • Executive Board Structure • Senior Management Team (SMT) undertakes review of Cluster Operational Risk Register • Operational Delivery Committee • Educational Operational Delivery Committee • Audit, Risk and Scrutiny Committee • Full Council | <ul style="list-style-type: none"> • Annual Internal Audit Plan approved and overseen by Audit Risk and Scrutiny Committee • Annual External Audit and report • Full Council • Community Planning Aberdeen • Education Scotland - CLD Strategy and performance (HGIOCLD) • Scottish Housing Regulator - Annual return on housing performance • Scottish Social Services Council - Registered Housing Support Services • Care Inspectorate for Registered Housing Support Services • Library Services • Scotland and Scottish Library & Information Council - Ambition & Opportunity : National Strategy for Public Library Services, and performance (HGIOPLS) • Scotland and Scottish Library & Information Council and Education Scotland -Vibrant Libraries thriving schools : Strategy for School Libraries - and performance HGIOSL |

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| | | <ul style="list-style-type: none">• Financial Inclusion Team - Scottish National Standards for Advice and Information Providers Scottish Legal Aid Board• Scottish Government - Child Poverty Action Plan |
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